ANNUAL REPORT TO THE SCHOOL COMMUNITY



Sacred Heart Primary School, Tatura

2016

REGISTERED SCHOOL NUMBER: 0324



Contents

Contact Details	2
Inimum Standards Attestation	2
Our School Vision	3
chool Overview	4
rincipal's Report	6
Parish Priest's Report	8
child Safe	9
ducation in Faith1	1
earning & Teaching1	3
Student Wellbeing1	5
eadership & Management1	8
chool Community2	2
uture Directions	4
RQA Compliance Data	7

Contact Details

ADDRESS	69 – 75 Hogan St Tatura VIC 3616
PRINCIPAL	Ms Pauline Hindson
PARISH PRIEST	Father Michael Morley
SCHOOL BOARD CHAIR	Mrs Lisa Wagner
TELEPHONE	(03) 5824 1841
EMAIL	principal@shtatura.catholic.edu.au
WEBSITE	www.shtatura.catholic.edu.au

Minimum Standards Attestation

I, Pauline Hindson attest that Sacred Heart Primary School, Tatura is compliant with:

- All of the requirements for the minimum standards and other requirements for the registration
 of schools as specified in the Education and Training Reform Act 2006 (Vic) and the Education
 and Training Reform Regulations 2007 (Vic), except where the school has been granted an
 exemption from any of these requirements by the VRQA
- Australian Government accountability requirements related to the 2016 school year under the Australian Education Act 2013 (Cth) and the Australian Education Regulations 2013 (Cth)

24th May, 2017

Our School Vision

Sacred Heart Catholic School

'An active learning community working in partnership with families, inspiring strength through faith and love.'

Graduate Outcomes

At Sacred Heart Primary School we seek to educate students to:

- Be inspired by Christ
- Live an active & healthy lifestyle
- Be discerning and adaptable lifelong learners in a contemporary world
- Have a social conscience and respect for life, self, others and the environment
- Be optimistic, resilient and confident to take their own path and reach their potential
- Have the ability to work as an individual, and as part of a team

Our School Vision

At Sacred Heart Catholic Primary School we believe:

- In celebrating our Catholic faith in a life-giving community of witnesses who serve God and society.
- In fostering open and supportive relationships with families as the primary educators of their children.
- In educating the whole child in a learning environment where teamwork and collaboration are central, so that each child becomes a valuable contributor to society.
- In providing a curriculum, which cultivates effective lifelong learners through commitment to inform, current teaching and learning practice.
- In building relationships based upon mutual respect trust and care in an environment of justice, equality, compassion and hope.

School Overview

Sacred Heart Catholic Primary School was foundered by the Sisters of Mercy in 1900. Our school was located on its original site until 1966 and has been operating on the Hogan Street site since then. The school was led by the Sisters until 1985. Today the school continues to maintain a strong commitment to the values and ideals of the Sisters of Mercy.

Sacred Heart is a vibrant Catholic learning community where the curriculum embraces the total development of each student. The school aims to provide opportunities for each student to realise their full potential: academically, spiritually, socially, emotionally, creatively and physically.

Our School is committed to innovative and contemporary learning programs to ensure students are well equipped to become effective learners, able to work co operatively with others in a changing world.

Sacred Heart provides a dynamic, technologically rich learning environment that provides encouragement and support for all students to achieve to the best of their ability.

In 2016 our overarching goals were for our school community to:

- engage fully with human potential, inspired by the Catholic Story Catholic Identity
- create prophetic and courageous leaders Leadership
- foster liberated learners relating, engaging, inquiring, persevering, challenging, reflecting and learning from each other Learning & Teaching
- build a hope filled community Pastoral Wellbeing
- be just and faithful Stewards Stewardship of Resources

206 students were enrolled at the school on the August census date for 2016.

In 2016, Sacred Heart had 9 classes. The class groupings were:

- 1 x Prep
- 3 x Year 1/2 classes
- 3 x Year 3/4 classes
- 2 x Year 5/6 classes

Specialist Subjects taught at all year levels include: Art, Music and Italian.

Within a nurturing Christian environment, students are encouraged to develop respect and concern for others, to acquire leadership skills and self-discipline.

The Sacred Heart curriculum is inclusive of students with special needs, providing support as well as extending and enriching all students, ensuring the nurturing of individual potential. At Sacred Heart we understand and acknowledge that our students learn in different ways and place significant focus on ensuring our learning and teaching uses data to drive our teaching and to provide learning opportunities that best meet the needs of our students. We have also worked as a professional learning team of teachers to ensure that our learning spaces provide opportunities for learning to be maximised for each and every student.

Parent engagement has been a major focus for our school for several years. At Sacred Heart parents and wider community members are engaged in many ways in the education of our students.

Principal's Report

2016 was another excellent year at Sacred Heart that was marked by many highlights and areas of growth. Throughout 2016 we continued to build on Sacred Heart's many strengths and continued to focus on embedding practices that promise to facilitate long-term improvements in the area of learning and teaching. Throughout 2016, we were visited by many schools from Sandhurst who came to share our expertise and best practice in the areas of Learning and Teach, an achievement we were very proud of.

Our Sacred Heart community continued to grow as a vibrant faith community with strong connections with our Parish, as a community of learners and as a community passionate about building the capacity of each student through rich parent engagement and communication between school and home. This year we continued to improve the significant level of parent engagement that takes place in many and varied ways.

Sacred Heart is a school with a proud Mercy heritage and a strong, supportive, friendly community. Today our school has a very visible connection with our Mercy Charism that is lived out through symbols; in what we do, in what we say and in the way we act.

In 2016 we continued to focus our energies on the five key areas of Catholic Identity, Leadership, Learning and Teaching, Pastoral Wellbeing, and Stewardship of Resources. We also continued to embrace our Positive Behaviours & Intervention Support focus of 'Be Responsible, Be Respectful, Be Resilient. Be your Best!'

I would like to sincerely thank Fr. Michael Morley for his enthusiastic support, guidance and generous gift of time during his extremely busy schedule. Fr. Morley has continued to be a strong and supportive Canonical Administrator. Fr. Michael's presence in our school; particularly his weekly participation in our assemblies is warmly welcomed and truly appreciated.

I would also like thank the many parishioners who continue to welcome our school community into parish events and life. The partnership between Sacred Heart Parish and Sacred Heart School here in Tatura is active, vibrant and rich thanks to the positive relationships that have been nurtured and supported to grow over many many years.

This year we introduced a 1:1 iPad Program for our Grade 5/6 students. This has increased student engagement, improved their technology skills, and had a positive effect on student learning. Student use of iPads throughout other areas of the school has also grown significantly during 2016. This has enhanced learning for students at all year levels.

Sincere thanks are due to Mrs Lisa Wagner, our School Board Chair, members of the School Board, and active members of the Parent Club. The willingness of these people to generously offer their time, expertise, energy and enthusiasm adds richness and quality to the educational outcomes of every student at Sacred Heart.

Our highly motivated staff have continued to work hard to provide rich and varied opportunities for our students to realise their full potential: academically, spiritually, socially, emotionally, creatively and physically. I would like to thank our dedicated staff for their commitment to providing the best possible education for our students in a positive, professional, caring way.

After School Care at Sacred Heart continues to grow and provide an excellent service to our school families. This year we offered Before School Care on Tuesdays and Thursdays, however this was only attended regularly by two students and a decision has been made to discontinue this service for the 2017 year. Our school website and School App continue to be

the primary source of information and means of communication with school families, reducing the amount of paper copies that need to be printed.

Our annual 'Mercy' award was presented to Gretl Finlayson – a graduating student who is an active member of our school and parish, in recognition of her display of the Mercy Values of Mercy, Dignity, Quality, Commitment and Care. Congratulations Gretl!

I A Miller

Principal

Parish Priest's Report

It is always very gratifying for me to look back over a school year and 2016 was no exception. The growth in our children in all aspects, is a positive reflection on the school.

We continue to be visited by schools around the Diocese as they come to experience different teaching and learning models; use of our new classrooms and how they have enhanced the learning of children.

We continue to encourage parent involvement in the school and particularly in the classroom. This has had very positive outcomes in learning and understanding, not just for students but also the parents.

The Positive Behaviours and Intervention Support (PBIS) days are special days in the school calendar and the children look forward to their involvement and the enjoyment that it brings them.

We have seen the need to move forward with technology as we have introduced the 1:1 iPad program for the Year 5 & 6 students. This has also been well received and has become the extra learning tool.

It is always a pleasure to offer families something more than us teaching their child. One of these is the After School Care program. With so many parents working it is great peace of mind to know that their children are being well cared for and in the safe environment of their school.

My personal joy is to share with the children all about our religion and the love of Jesus and the Father. That for me is during our school Masses or the second Sunday of the month parish Masses, the personal contact I have with them in the Sacrament of Reconciliation and our weekly gathering at the assemblies to share the following Sunday's Gospel.

This couldn't happen unless I could trust and have this absolute confidence in all who make our school function so well. To our Principal Trish Miller, the teaching staff, the office staff, school Board, Parents and Friends, the volunteers coming into the school, the catholic Education Office and to the parents to entrust their children into our care.

Muchail & Maly

Fr Michael Morley Parish Priest

Child Safe

Goals & Intended Outcomes

Goals:

All students enrolled, and any child visiting, have a right to feel safe and be safe.

The wellbeing of children in our care will always be our first priority and we have zero tolerance to child abuse.

We aim to create a child safe and child friendly environment where children feel safe and are free to enjoy life to the full without any concern for their safety.

Intended Outcomes

The staff and volunteers of Sacred Heart School, Tatura encourage students to express their views.

We listen to their suggestions, especially on matters that directly affect them.

We actively encourage all students to openly express their views and feel comfortable about giving voice to the things that are important to them.

We teach students about what they can do if they feel unsafe.

We listen to and act on any concerns students, or their parents or carers, raise with us.

Achievements

In March 2016 a Child Safe Policy was written to demonstrate the strong commitment of the whole school community of Sacred Heart School, Tatura, leaders, staff, volunteers, students, their families, to child safety and to provide an outline of the policies and procedures developed to keep everyone safe from harm, including all forms of abuse.

The Policy was presented to the School Board and staff worked thoroughly on this over several staff meetings. The Child Safe Policy is in conjunction with:

Child Protection – Mandatory Reporting Policy and Procedures

Child Protection – Failure to Disclose Policy

Child Protection – Failure to Protect Policy

Child Protection- Working With Children Policy

Child Protection – Grooming Policy

Students are taught that they have they right to feel and be safe during classroom teaching and with programs such as Bravehearts, Cyber Safety Information evenings. We teach students what they can do if they feel unsafe and listen to and act on any concerns students or parents raise with us. Incidents are documented and presented at staff meetings for discussions.

All volunteers Working With Children Checks. Records of these are kept on file.

A Student Well Being Officer provides parent and student counseling.

All staff has completed the annual Protecting Children – Mandatory Reporting and Other Obligations Module.

Recruitment, employment and induction processes are informed by the CECV Guidelines for Employment of Staff.

Our commitment to Child Safety and our screening requirements are included in all advertisements for staff and volunteer positions.

Sacred Heart has a Code of Conduct [Staff Handbook] to provide guidance to staff and volunteers, all of whom receive training on the requirements of the Code.

Ongoing professional learning around Child Safe practise is included in staff professional learning.

Our school records any child safety complaints, disclosures or breaches of the Code of Conduct and stores the records in accordance with security and privacy requirements.

Risk management minimises the potential for child abuse or harm to occur and is conducted and the CECV Risk Assessment Tool is used whenever necessary both on site and off site school activities.

VALUE ADDED

Strategies to promote the participation and empowerment of children include Behaviour Management Policy PBIS Policy, teaching and data collected, Social, Emotional Learning Curriculum Child Abuse Awareness [annual Bravehearts P-2] Protective Behaviours Program taught annually [P-6 students] Daniel Morcombe Day and Program [annually P-6 students] Life Relationships - [biennial 5-6 students] Cybersafety Information Sessions

Education in Faith

Goals & Intended Outcomes

Goals

- 1. For staff, students and parents to recognise that Sacred Heart Primary School exists because of, and within the Tatura Catholic Parish and to nurture & continue to strengthen links between our school and parish communities
- 2. To recognise ways we can be living witnesses of God with a positive social conscience
- 3. To build on the inspiration of the Catholic Story by being living witnesses, inspired by the Mercy Charism and tradition
- 4. To engage students, staff and families in our Catholic Story within the context of our school and parish

Intended Outcomes

- Continued promotion and support for the Social Justice work of our Mini Vinnies Team
- Celebration of and continued focus on our Mercy Heritage through ongoing learning and an annual Mercy Charism Day
- Support and encouragement for staff to: complete Religious Education Accreditation, RE Professional Development and participate in Diocesan Sabbaticals & Immersion Experiences

Achievements

Our commitment to building our relationship with the Sacred Heart Parish has been highly successful this year. Student, staff and parents joined parishioners on the First Friday of each month and also on the second Sunday of each month to celebrate Mass.

School family attendance at weekend Masses continues to be consistently high in numbers. This has been enhanced significantly by the continued use of a note that invites families to come along and also encourages students to nominate to be involved in the Mass in various ways. Children's Liturgy, led very capably by two members of the Parish Pastoral Council and held in the school Staff Room has been a highlight for families with Pre Schoolers and young children. The School Choir's attendance at these Masses also enhanced family participation and has proved very popular with parishioners.

In 2016, 19 celebrated Confirmation and First Eucharist. Mr Matt Cameron took up the role of Religious Education Coordinator. Matt did an excellent job of coordinating the sacramental programs that involved the families of the children involved. An ongoing focus on Christian Meditation and 'Making Jesus Real' continues to build our Catholic Identity at Sacred Heart. Senior students present Making Jesus Real foci and awards weekly at assembly.

Fundraising for Social Justice continues to be a strong focus in our school community. Donations of food for St. Vincent de Paul were strongly encouraged throughout the year. This year, students raised money for Caritas during Project Compassion and many other worthwhile projects. I thank our families for their support and generosity.

The continuation of our enthusiastic Mini Vinnies team comprising students from Years 4, 5 & 6 was another highlight of the year. This team coordinated many of the above projects and met to discuss ways that they could make a difference to people within our school, local area. The passion and enthusiasm of these children and the support offered by staff and our local St Vincent de Paul Conference was extremely pleasing to witness.

VALUE ADDED

Relationships between our school and parish continue to strengthen. Many school families attend Weekend Masses, particularly our very vibrant Children's Masses, which are held once a month and followed by a morning tea in our Mercy Centre. This has in turn increased school family involvement in other parish events.

Our Catholic Identity and Religious Education focus is now clearly embedded into everything that we do. Staff are lead and assisted very capably by Matt Cameron (REC) and the Leadership Team. Our Catholic Culture and Mercy Charism are purposely visible and central to all that we do.

Student focus on Social Justice issues led through our Mini Vinnies Student Team continued strongly. This positive work is valued by our students and parents as well, as the local St Vincent de Paul Conference and wider Tatura Community.

Learning & Teaching

Goals & Intended Outcomes

Goals

- 1. To engage all members of the Sacred Heart community as positive and connected learners.
- 2. To provide purposeful learning and teaching experiences for all
- 3. To establish and maintain a stimulating learning environment that encourages problem solving, risk taking, exploration and purposeful learning
- 4. To identify each student's passions, interests, strengths and challenges
- 5. To engage staff, parents and students in meaningful data analysis within the purpose of understanding results and improving educational outcomes at Sacred Heart.

Intended Outcomes

- The provision of relevant, engaging, scaffolded learning opportunities
- Teacher professional development and shared acquisition of knowledge about students' abilities acquired within the Sacred Heart Professional Learning Community (PLC) and with addition Professional Learning Team meetings (PLTs).
- The fostering of curiosity and empowerment for learners
- Students will be engaged in 'real life' authentic learning experiences which will involve interacting with the wider community via increased parent and community engagement
- Improved staff knowledge gained via relevant Professional Development, particularly in the area of Spelling and Reading Comprehension via the Inquiry Mindset Project and PD with Deb Sukarna
- Focus on data analysis to drive & direct staff & student learning
- Individualisation of student learning tasks to better cater for individual need. This will be done using data to drive learning and teaching decisions and personalise learning
- Group analysis and interpretation of Insight SRC data from various groups within the school including the Leadership Team, staff and parents and the setting of goals in the Annual Action Plan to address pertinent issues

Achievements

In 2016, **Literacy**, particularly **Spelling and Reading Comprehension** were our area of specific focus for staff Professional Development.

Professional Learning Team Meetings and Professional Learning Community Meetings were coordinated by the Leadership Team and attended by all staff regularly. They focused on data analysis and development of skills in the area of reading. They also involved Unit & Whole School planning for improved student outcomes. Other areas of focus during these meetings included an analysis of how best to use learning spaces to improve learning outcomes and how to plan and teach to achieve 'high achievements' for students of all ability levels.

Midway through 2016, we took possession of our fantastic new classrooms and outdoor learning area. These new spaces open up seven of our existing learning spaces and allow staff to work together in groups of two or three classes. The design follows on from the design of the Senior Learning Centre and incorporates many aspects that have proven successful in that space, including internal amphitheatres and flexible workspaces. These spaces also provide opportunities for students to learn in many and varied ways.

STUDENT LEARNING OUTCOMES

Year 3

Writing, Reading, Spelling, Grammar and Punctuation results for 2016 indicate consistently high standards, with 100% of students meeting or exceeding minimum standards in all these areas.

100% of Year 3 students achieved above the National Minimum Standard in 2016 in Numeracy.

Year 5

In the areas Reading and Writing results for 2016 show 100% of students meet or exceeded the minimum requirements and 95% in Spelling and Grammar and Punctuation,

The 2016 Numeracy results show 95% of students above the minimum standard.

Student Wellbeing

Goals & Intended Outcomes

Goals

- 1. To create open-ended opportunities and independent learning where students can use their gifts and talents
- 2. To build relationships between our student that promote responsibility, cooperation and empathy
- 3. To create an Open Learning Environment that will cater for a variety of learning styles
- 4. To nurture and support the family as the primary educators of their children
- 5. To foster a safe, healthy, secure learning environment that will promote socially and emotionally competent learners
- 6. To develop supportive relationships within the school and wider community

Intended Outcomes

- The provision of a range of stimulating activities and resources
- Children's achievements will be acknowledged and celebrated
- Positive behaviour will be reinforced using PBIS Strategies and rewards
- Relationships will be enhanced through multi-aged engagement of all students (PPR Days Promoting Positive Relationships Day).
- Individualised learning programs will be developed for students that begin with what each student knows and moves them to the next level through learning at their level of need. Teaching planning will be directly linked to data analysis.
- Programs will be implemented to enhance the wellbeing of all students. These
 programs will include: PBIS (Positive Behaviour Intervention and Support) Strategy,
 Making Jesus Real, Bravehearts (P-2), Protective Behaviours Program, & Daniel
 Morcombe Program.
- Effective OHS processes and practices will be maintained at a high standard
- Continue to strengthen Student Buddy, and Family Buddy program
- PSG meetings and the Special Education Coordinator will continue to support students with special needs
- First Aid updates, including anaphylaxis training for **all** staff will take place annually.
- Parent and community engagement will continue to be enhance

Achievements

All student wellbeing programs continued to operate effectively as a means of ensuring Sacred Heart is a 'well' school. Matt Cameron, our Deputy Principal continued the role of Wellbeing Coordinator and led a very capable team that included Kate Dainton, our School Welfare Officer and a number of other staff interested in ensuring the Wellbeing of students remained a significant focus throughout the year.

Our Student Buddy and Family Buddy programs continued to thrive. Year 6 students thoroughly enjoyed supporting their Prep buddies throughout the year. They attended Mass together, and completed many learning activities together.

The Family Buddy Program was explained and encouraged during the Prep Information Sessions. This program assists in the transition and welcoming of new families into the Sacred Heart School community greatly.

Support for students with special needs was highly effective throughout 2016. This program was coordinated by Mrs Michelle Cameron. Individual Learning plans were updated regularly during the termly Program Support Group Meetings. Students enjoyed taking part in these meetings and listening to teachers, teacher aides and parents explaining the many positives they could see in the learning taking place.

All staff completed necessary updates for First Aid and Anaphylaxis training. All staff also completed the Mandatory Reporting E Module.

A description of how non-attendance is managed by the school.

Student absence reports are sent weekly to the School Office. Absences are then entered to SAS, our administration program. Parents are sent a note if their child has not returned an absence note confirming the absence and the reason for it.

Parents are encouraged to submit absence notifications through our Smart Phone App.

If there are concerns in regards to absences phone contact is made with the parents or caregivers.

VALUE ADDED

Value was added in the area of Pastoral Wellbeing through the following activities

- Weekly PBIS focus presentations at assembly
- Weekly Class Award focussing on Positive Behaviour
- Aggregate tally of PBIS Reward card totals (school wide) displayed and celebrated at assembly weekly.
- Regular whole school rewards for reaching PBIS targets
- Student Buddy involvement in our Opening and End of Year Masses
- Family Buddy Summer Holiday Play Dates
- Positive Play at Play Breaks (optional structured activities for students to participate in at Break Times)
- Wellbeing Yoga and Meditation Classes, know as 'Chill Out' Sessions
- The Men's Shed partnership was a highly valued addition to our Wellbeing Program
- Ongoing PSG Meetings for students with additional needs
- Ongoing First Aid updates increasing staff knowledge
- Mandatory Reporting E Module PD for all staff
- Years 3/4 Camp and Years 5/6 Camp
- Years P-2 Excursion

STUDENT SATISFACTION

The Student Wellbeing Aggregate Indicator assesses student emotional wellbeing, the quality of teacher-student relationships and student engagement in learning. It is calculated using the following components of the *School Improvement Student Survey:* Emotional Wellbeing; Teacher Relationships; and Engagement in Learning.

The Student Wellbeing Aggregate Indicator trend for the years 2013, 2014, 2015 & 2016 is as follows

2013 - 74.6 2014 - 72.9 2015 - 65.3 2016 - 74.0 Scores in this area have improved significantly in 2016. However, this is an area we would like to continue to improve in.

This year, it was pleasing to see significant improvements in Teacher Empathy, Purposeful Teaching, Stimulated Learning and Student Motivation indicators.

Leadership & Management

Goals & Intended Outcomes

Goals

- 1. To encourage leadership by all staff through a collaborative disseminated leadership model
- 2. To continue School Board formation and empowerment
- 3. To continue to build and develop student leadership
- 4. To nurture a positive and relevant environment where we will create capacity for parental engagement, which will inspire and enhance student learning
- 5. To develop a more strategic/systematic approach to reviewing & developing school policies, responding to school wide data results and system initiatives

Intended Outcomes

- Improved leadership capacity for all staff.
- Leadership Team Professional Development and formation
- School Board Professional Development and formation
- The development of programs and opportunities that encourage Student Leadership in supported, achievable ways
- Provision of a safe, welcoming environment for our parents that fosters inclusion, understanding, creativity and embraces parental engagement in a wide range of areas
- The development of a strategic & systematic approach to reviewing and developing School Policies & Procedures, and our schools interpretation and response to data including:
 - o NAPLAN
 - Insight SRC
 - ECSIP data
 - School Review Recommendation
 - P 2 Testing
 - PAT C, PAT M & PAT S
 - o Locally developed formative and summative assessments

Achievements

Parent Engagement and Leadership

Parent Engagement continues to be one of the significant highlights of the Sacred Heart Community. Our vibrant and energetic parent community is actively involved in Learning and Teaching activities, in various committees and on the School Board. Our Family Buddy Program continues to supports families new to our school and is very popular with all involved.

Staff Leadership

Sacred Heart's Leadership Team in 2016 included: Mrs. Trish Miller (Principal), Mr. Matt Cameron, (Deputy Principal, Religious Education Coordinator & Wellbeing Coordinator), Mrs. Katy Dundon (Numeracy & IT Leader) and Ms. Jane Stock (Literacy Leader). The collaborative, shared leadership model used throughout the year enabled all members of the team to share their talents. This has lead to continued school improvement at Sacred Heart.

Trish and Matt attended all Principal and DP Diocesan Professional Development session and the whole Leadership Team engaged enthusiastically in the Inquiry Mindset Project with Helen Timperley. All members of the Leadership Team also attended various CEO facilitated Professional Development Sessions.

This year our Professional Learning Community Meetings focused on our continued improvement in the area of Literacy, in particular, Spelling and Reading Comprehension and also focused on building teacher capacity in the area of enabling high achievement amongst our learners. These meetings were lead by members of the Leadership Team. This year we also added an additional fortnightly Professional Learning Team meeting to our schedule to allow Units to focus on the learning of students at their particular year level.

All staff have taken on leadership responsibilities over the year and have maintained Professional Learning Plans resulting in ongoing professional improvement and development.

Student Leadership

Student leadership has continued to develop and gain authenticity at Sacred Heart. Our weekly assembly is a credit to our student leaders. It is a wonderful celebration of our school week and is well attended by school families.

CEO Leadership

Throughout 2016, Sacred Heart was highly supported by Sandhurst CEO staff, in particular Pauline Fisher, the GV Deanery Education Consultant. Staff at Sacred Heart frequently ask for CEO assistance and invite the various consultants and advisors into our learning community. This assistance is extremely valuable in helping us to best meet the needs of our learners.

EXPENDITURE AND TEACHER PARTICIPATION IN PROFESSIONAL LEARNING

DESCRIPTION OF PL UNDERTAKEN IN 2016

Professional Development undertaken by staff in 2016 included:

- Sandhurst Diocesan Network Days in the areas of:
 - Religious Education
 - Learning & Teaching
 - Performing Arts, A3
 - Visual Arts
 - Indigenous Perspectives
 - Information Technology, 1:1 Laptops
 - Wellbeing: PBIS, Chaplaincy
 - Finance and Administration
- CPR & Anaphylaxis Updates
- Mentoring PD
- Principals & Deputy Principals Professional Learning Network

NUMBER OF TEACHERS WHO PARTICIPATED IN PL	20
AVERAGE EXPENDITURE PER TEACHER FOR PL	\$ 972

TEACHER SATISFACTION

The Four Cultural Pillars of Clarity (Role Clarity), Empathy (Supportive Leadership), Learning (Appraisal and Recognition, Professional Growth) and Engagement (Teamwork, Empowerment, Ownership) reflect the key behaviours that contribute to staff wellbeing, motivation and performance.

Sacred Heart's Percentile Ranking in these areas for 2016 are as follows: Clarity – 52.4% Empathy – 58.1% Learning – 55.5% Engagement – 46.8%

Organisational Climate Indicator is calculated using data measuring: Supportive Leadership, Role Clarity, Teamwork, Empowerment, Ownership, Appraisal & Recognition and Professional Growth.

The Organisational Climate Indication in 2014 was 91.6%, the 2015 result was 82% and the 2016 score was 75.5. These scores are above the Australian and Victorian mean.

Teaching Climate Aggregate Indicator

This indicator measures teacher satisfaction in the areas of Student Management, Curriculum Processes, Student Motivation, Respect for Students, Parent Partnerships, Teacher Confidence, Engaging Practices and Quality Teaching.

The Teaching Aggregate Indicator for 2014 reached 93.5%. In 2015 the result was 83.7 and in 2016 the result was 80.6. This result was very pleasing.

School Community

Goals & Intended Outcomes

Goals

- 1. To further engage students, staff and families in our Catholic story
- 2. To nurture and continue to strengthen links between our school and parish community
- 3. To nurture a positive and relevant environment that continues to build the capacity of parental engagement at Sacred Heart
- 4. To engage all members of the Sacred Heart Community as positive and connected learners
- 5. To engage staff, parents and students in meaningful data analysis of Insight SRC data with the purpose of understanding the results and improving educational outcomes for students at Sacred Heart.

Intended Outcomes

- To provide ongoing opportunities for school families to celebrate our faith through prayer, liturgies and Masses
- Meaningful involvement for school families in the Home Based Sacramental Programs
- Increased engagement by school families in parish events in fulfilling and meaningful ways. This will include involvement in Parish Children's Masses and Sacramental Programs
- Increased parental engagement in a manner that inspires and enhances student
 outcomes
- Improved learning outcomes for students via better understanding of the needs of the Sacred Heart learning community by all of its members

Achievements

Parent Engagement

Through our continued commitment to the Sandhurst Parent Engagement Strategy, Sacred Heart focused on a number of initiatives aimed to enhance our already very healthy levels of rich parent engagement. These initiatives were fully supported by the School Board.

Initiatives included:

- continuation of notes being sent home to invite families to weekend Masses. This encouraged students to take an active role in each Mass and has significantly increased attendance by school families at weekend Masses
- continuation of Children's Liturgy as part of weekend Masses. This is led by two school parents who are part of the Parish Pastoral Council

- Increased engagement in Parent led Reading Time (at Sacred Heart students in P 2 are fortunate enough to have the opportunity to read to an adult every day because of the very high levels of parents who stay for Morning Reading)
- Increased participation in our Community Playgroup. This program is led very capably by a school parent
- Continuation of our Community Library for toddler and baby siblings of students
- School Board Chairperson Lisa Wagner membership in the Diocesan Parent Leadership Committee

PARENT SATISFACTION

Our Community Engagement Aggregate Indicator assesses parents' perception of their involvement in the school and their child's education. It is calculated using the indicators of: Approachability, Parent Input, Communication, Reporting and School Improvement.

In 2014, our result was 84.5%, in 2015, our result was 81.2% and in 2016 the result was 79%

Deeper analysis of this data reveals satisfaction for each of the areas as follows:

Approachability – 86%

Parent Input – 53%

Communication - 56%

Reporting – 20%

School Improvement – 84%

We have already communicated to our parent community our full intention to adjust our Reports to make them more meaningful and useful sources of information. We currently await System developments in the area of Reporting that will take place via the introduction of ICON.

Future Directions

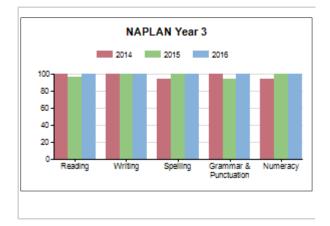
- Continued focus on fostering and strengthening School/Parish links
- Ongoing commitment to Social Justice
- Continued focus on the Charism of the founders of our school The Sisters of Mercy
- Continue to strengthen the formal Professional Learning Community culture in our school 2017 focus Reading Comprehension
- Continue to use data to effectively drive our learning & teaching
- Continue to encourage the use of technology to enhance learning in all year levels using the SAMR Model
- Use of Insight SRC Survey Data Focus: Improved Teamwork and Communication
 - Continued commitment of Positive Behaviour Intervention & Support
- Ongoing focus on Internet safety

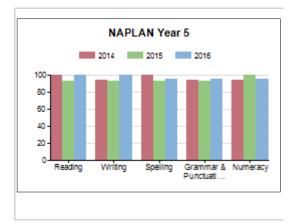
VRQA Compliance Data

E3007

Sacred Heart School, Tatura

PROPORTION OF STUDENTS MEETING THE MININUM STANDARDS					
NAPLAN TESTS	2014 %	2015 %	2014–2015 Changes %	2016 %	2015–2016 Changes %
YR 03 Reading	100.0	97.1	-2.9	100.0	2.9
YR 03 Writing	100.0	100.0	0.0	100.0	0.0
YR 03 Spelling	94.7	100.0	5.3	100.0	0.0
YR 03 Grammar & Punctuat	ion 100.0	93.8	-6.2	100.0	6.2
YR 03 Numeracy	94.7	100.0	5.3	100.0	0.0
		1	I	1	I
YR 05 Reading	100.0	92.9	-7.1	100.0	7.1
YR 05 Writing	93.8	92.9	-0.9	100.0	7.1
YR 05 Spelling	100.0	92.9	-7.1	95.5	2.6
YR 05 Grammar & Punctuat	ion 94.1	92.9	-1.2	95.5	2.6
YR 05 Numeracy	94.1	100.0	5.9	95.2	-4.8
	ł	1	1	1	1





AVERAGE STUDENT ATTENDANCE RATE BY YEAR LEVEL	%
Y01	93.34
Y02	93.26
Y03	94.14
Y04	91.11
Y05	94.66
Y06	93.25
Overall average attendance	93.29

TEACHING STAFF ATTENDANCE RATE		
Teaching Staff Attendance Rate	88.97%	

STAFF RETENTION RATE		
Staff Retention Rate	86.67%	

TEACHER QUALIFICATIONS		
Doctorate	0.00%	
Masters	20.00%	
Graduate	30.00%	
Certificate Graduate	10.00%	
Degree Bachelor	80.00%	
Diploma Advanced	30.00%	
No Qualifications Listed	0.00%	

STAFF COMPOSITION	
Principal Class	1
Teaching Staff (Head Count)	15
FTE Teaching Staff	12.8
Non-Teaching Staff (Head Count)	6
FTE Non-Teaching Staff	3.548
Indigenous Teaching Staff	0